

Notice and Agenda of Public Meeting



**TRANSPORTATION RESOURCE ADVISORY
COMMITTEE AND COMMUNITY
COLLABORATION**

Thursday, September 26, 2024, at 3:00 PM

**Las Vegas Valley Water District
1001 S. Valley View Boulevard
Las Vegas, NV 89153
(702) 676-1500**

The Regional Transportation Commission of Southern Nevada (RTC) encourages citizen participation at its public meetings. During the initial Citizens Participation, any citizen may address the Transportation Resource Advisory Committee and Community Collaboration (TRAC) on an item featured on the agenda. During the final Citizens Participation, any citizen may address TRAC on matters within TRAC's jurisdiction, but not necessarily featured on the agenda. No vote can be taken on a matter not listed on the posted agenda; however, TRAC can direct that the matter be placed on a future agenda. The Chair must recognize each citizen. When called on by the Chair, the citizen is asked to approach the microphone at the podium, to state his or her name, and to spell the last name for the record. Comments will be limited to three minutes for both citizens participation comment periods. The RTC appreciates the time citizens devote to be involved in this important process.

Please note that the RTC will no longer read aloud public comments received via email. Any public comments received via email will be included only in the written record. Written public comments relating to the RTC may be submitted via email to PublicComments@rtcsonv.com to be included in the written record of the meeting.

The RTC keeps the official record of all proceedings of the meeting. In order to maintain a complete and accurate record, copies of documents used during presentations should be submitted to the Recording Secretary.

The meeting room is accessible to the disabled. Assistive listening devices are available for the hearing impaired. A sign language interpreter for the deaf will be made available with 48 hours advance request to the RTC offices. Additional language interpretation services are available upon request with a 48-hour advance notice to the RTC. Phone: (702) 676-1500 or TDD: (702) 676-1834.

This agenda, including the supporting materials, is available at the RTC Administration Building, 600 S. Grand Central Parkway, Las Vegas, Nevada, 89106; the RTC's website, www.rtcsonv.com; or by contacting Marin DuBois at (702) 676-1836 or by email at duboism@rtcsonv.com.

In compliance with Nevada Revised Statute 241.035(4), the RTC shall create an audio and/or video recording of the meeting and retain such recording(s) for the required period of time.

This meeting has been properly noticed and posted in the following locations: at the RTC Administration Building, 600 S. Grand Central Parkway, Las Vegas, Nevada, 89106; on the RTC Website at www.rtcsonv.com; and on the Nevada Public Notice site at <https://notice.nv.gov>.

Please be advised that the Transportation Resource Advisory Committee and Community Collaboration (TRAC) has the discretion to take items on the agenda out of order, combine two or more agenda items for consideration, remove an item from the agenda, or delay discussion relating to an item on the agenda any time. Any action taken on these items is advisory to the Regional Transportation Commission of Southern Nevada (RTC).

Call to order and roll call

1. Conduct a comment period for citizens participation
[Initial Citizens Participation - Pdf](#)
2. Approve the Minutes: Meeting of August 29, 2024 (FOR POSSIBLE ACTION)
[TRAC Minutes 2024-08-29](#)
[MINUTES BACKUP: TRAC Presentation 2024-08-29 2up](#)
3. Receive information from a local government panel on the perceptions of transportation and the future
[Local Government Panel - Perceptions of Transportation and the Future - Pdf](#)
4. Receive an update from RTC staff on transit and transportation
[Update on Transit and Transportation - Pdf](#)
5. Receive an overview of the RTC's financial model, including a baseline scenario demonstration
[Overview of the RTC's Financial Model - Pdf](#)
6. Conduct an open discussion on topics related to TRAC
[Open Discussion - Pdf](#)
7. Conduct a comment period for citizens participation
[Final Citizens Participation - Pdf](#)

REGIONAL TRANSPORTATION COMMISSION OF SOUTHERN NEVADA

Agenda Item

Subject:	Initial Citizens Participation
Petitioner:	M.J. Maynard, Chief Executive Officer, RTC
Recommendation by Petitioner:	Conduct a comment period for citizens participation
Goals:	Enhance public awareness and support of the regional transportation system
Meeting:	Transportation Resource Advisory Committee and Community Collaboration - Sep 26 2024

FISCAL IMPACT:

None

BACKGROUND INFORMATION:

In accordance with State of Nevada Open Meeting Law, the Regional Transportation Commission of Southern Nevada (RTC) Transportation Resource Advisory Committee and Community Collaboration (TRAC) shall invite interested persons to make comments. For the initial Citizens Participation, the public should address items on the current agenda. For the final Citizens Participation, interested persons may make comments on matters within TRAC's jurisdiction, but not necessarily on the current agenda. No action can be taken on any matter discussed under this item, although TRAC can direct that it be placed on a future agenda.

MINUTES
TRANSPORTATION RESOURCE ADVISORY COMMITTEE
AND COMMUNITY COLLABORATION
REGIONAL TRANSPORTATION COMMISSION OF SOUTHERN NEVADA
AUGUST 29, 2024

*These minutes are prepared in compliance with NRS 241.035. Text is in summarized rather than verbatim format.
For complete contents, please refer to meeting recordings on file at the Regional Transportation Commission of Southern Nevada.*

THIS MEETING WAS PROPERLY NOTICED AND POSTED IN THE FOLLOWING LOCATIONS ON AUGUST 22, 2024

RTC
600 S. Grand Central Pkwy.
Las Vegas, NV 89106

RTC Website
www.rtcnv.com

Nevada Public Notice
<https://notice.nv.gov>

CALL TO ORDER

Chairman Warren Hardy called the meeting to order at 10:01 a.m. in the Mead Room of the Las Vegas Valley Water District.

MEMBERS PRESENT:

Warren Hardy, Chair, Warren Hardy Strategies
Danny Thompson, Vice Chair, Labor Consultant
Fran Almaraz, Nevada Silver Haired Forum
Ann Barnett, Nevada Contractors Association
Irene Bustamante Adams, Workforce Connections
Lou DeSalvio, Laborers Local 872
Tina Frias, Southern Nevada Homebuilders Association
Peter Guzman, Latin Chamber of Commerce
Erik Hansen, Campus for Hope
Asha Jones, Brightline West
Yolanda King, Nevada Taxpayers Association
Erin McMullen Midby, Boyd Gaming
Scott Muelrath, Henderson Chamber
Jean Peyton, Blindconnect
Sarah Quinn, Opportunity Village
Tony Sanchez, NV Energy
Todd Sklamberg, Sunrise Hospital
Virginia Valentine, Nevada Resort Association
Bryan Wachter, Retail Association of Nevada
Matt Walker, The Howard Hughes Corporation
Minjia Yan, Asian Community Development Council

MEMBERS ABSENT:

David Frommer, University of Nevada, Las Vegas
Karlos LaSane, Caesars Entertainment
Frank Marretti, III, G2 Capital Development
Tina Quigley, Las Vegas Global Economic Alliance
Richard Work, IBEW Local 357

MEETING FACILITATOR:

Helen Foley, Foley Public Affairs

Minutes – Transportation Resource Advisory Committee and Community Collaboration
Meeting of August 29, 2024
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RTC STAFF:

M.J. Maynard, Chief Executive Officer
David Swallow, Deputy Chief Executive Officer
Angela Castro, Deputy Chief Executive Officer
David Clyde, Chief Legal Officer
Antonette Braddock, Senior Director of Paratransit and Specialized Services
Sabrina Glenn, Senior Director of Transit Services
Dachresha Harris, Senior Director of Human Resources
Catherine Busche, Director of Government Affairs and Media Relations
Marin DuBois, Government Affairs Supervisor

CONSULTANT TEAM:

Jeremy Aguero, Applied Analysis
Justin Hacker, Applied Analysis
Melanie Swick, Applied Analysis

INTERESTED PARTIES:

Erin Breen, University of Nevada, Las Vegas
Guy Hobbs, Hobbs Ong & Associates
Tracy Larkin Thomason, Nevada Department of Transportation
Leslie Mujica, Las Vegas Power Professionals
Joey Paskey, City of Las Vegas
Tim Reesman, City of North Las Vegas
Alyssa Rodriguez, City of Henderson
Cassie Snow, Climate Reality Las Vegas
Ben Sprague, Horrocks
Alexis Tannehill, Nevada Contractors Association

Item: 1. Conduct a comment period for citizens participation
Comments: No comments were made.
Motion: No motion was necessary.
Vote/Summary: No vote was taken.

Item: 2. Approve the Minutes: Meeting of October 13, 2022 (FOR POSSIBLE ACTION)
Comments: No comments were made.
Motion: Chair Warren Hardy made motioned to approve the meeting minutes.
Vote/Summary: 19 Ayes. 0 Nays. The motion carried. Ayes: Chair Warren Hardy, Vice Chair Danny Thompson, Fran Almaraz, Ann Barnett, Irene Bustamente Adams, Lou DeSalvio, Peter Guzman, Erik Hansen, Asha Jones, Yolanda King, Erin McMullen Midby, Scott Muelrath, Jean Peyton, Sarah Quinn, Tony Sanchez, Virginia Valentine, Bryan Wachter, Matt Walker, Minjia Yan Nays: None Absent: Tina Frias, David Frommer, Richard Work, Karlos LaSane, Frank Marretti, Tina Quigley, Todd Sklamberg

Item: 3. Receive a welcome from RTC staff and provide member introductions
Comments: Commissioner Justin Jones, Chair for the Regional Transportation Commission of Southern Nevada (RTC) Board of Commissioners (Board), described his role at the RTC and how these meetings shape the future of the Transportation Resource Advisory Committee (TRAC). He said a top focus will be preparing for the upcoming 2025 Legislative Session as well as a continued focus on key regional projects, such as the Maryland Parkway Bus Rapid Transit (BRT) project. He thanked the TRAC members for their input on these projects. He then cautioned that there is still plenty of work to do, particularly in regard to infrastructure funding for the coming years. Commissioner Jones noted that these efforts represent short-term goals and that it will be critical to look ahead and see how TRAC discussions can benefit the community over the next 10 and 20 years. He praised the collective efforts of the RTC and Ms. M.J. Maynard, Chief Executive Officer for the RTC, in particular for facilitating this progress. Chair Warren Hardy, Warren Hardy Strategies, thanked Commissioner Jones for his efforts and opened the floor to introductions and questions. Ms. Irene Bustamente Adams, Workforce Connections, brought up the last legislative update and asked for more details on how the TRAC can be used to facilitate the best possible outcome for the 2025 session. Commissioner Jones said that the next four meetings will be vital for sharing information on the 2025 session, noting that each region of the state has its own priorities to accommodate. He shared that Ms. Maynard and other RTC representatives will cover best-case

scenarios in more detail over these meetings. Chair Hardy expressed the dire situation the RTC faces in regard to transportation funding, noting the Governor’s veto of the recent bill. He stressed that a loss of transit would have cascading impacts on the community and said that the upcoming TRAC discussions would be vital for addressing these concerns.

Chair Hardy then asked TRAC members to introduce themselves and share what they hope to accomplish on the TRAC.

Vice Chair Danny Thompson, Labor Consultant, affirmed the critical need for transit funding, noting that a lack of funding would create big problems for businesses and residents. He said it would be essential to begin conversations around reinstating Fuel Revenue Indexing (FRI), as this would be one of the best avenues for funding these essential services.

Ms. Helen Foley, Foley Public Affairs, stated that TRAC had to be direct with legislators and make the dire situation clear to representatives.

Ms. Ann Barnett, Nevada Contractors Association, affirmed the dire circumstances of transit funding and stressed the need to get everyone on board through marketing, conversations with stakeholders, and ongoing collaboration.

Ms. Irene Bustamente Adams, Workforce Connections, said her desire was to help align TRAC’s needs with the needs of clients who depend on these essential services. She said engagement and small efforts will be vital for moving work forward.

Mr. Lou DeSalvio, Laborers Local 872, stated his commitment to propel these issues forward and contribute to the discussions.

Mr. Tony Sanchez, NV Energy, stated there is a national movement toward vehicle electrification, noting that NV Energy has unprecedented plans to help facilitate these connections and act as a partner in the development process.

Mr. Peter Guzman, Latin Chamber of Commerce, noted that all of the RTC’s efforts contributed to the community and stressed the need to keep local dollars here in the community to support these goals.

Mr. Erik Hansen, Campus for Hope, explained that the Campus for Hope is a public-private-partnership designed to support the vulnerable unhoused and help them get back on their feet. He added that transportation is a vital part of this plan and pledged his support for these efforts.

Ms. Asha Jones, Brightline West, noted that transportation is an important issue for the community and said that her agency is committed to the region.

Ms. Yolanda King, Nevada Taxpayers Association, pledged her support for the community and helping Southern Nevada remain financially healthy.

Ms. Erin McMullen Midby, Boyd Gaming, commented that the RTC provides critical services to the community and that connectivity is a critical service for the gaming industry in the region.

Mr. Paul Moradkhan, Las Vegas Chamber of Commerce, noted the important role of the RTC in supporting mobility, congestion relief, and other economic and workforce development goals.

Mr. Scott Muelrath, Henderson Chamber of Commerce, stated that his group represents over 2,000 small businesses in the area and confirmed he would work to ensure interests are represented.

Ms. Jean Peyton, Blindconnect, detailed the importance of transit for various at-risk communities in the area, such as the blind community who depend on these essential services.

Ms. Sarah Quinn, Opportunity Village, stressed the role of transit and paratransit services for keeping communities connected.

Ms. Tina Frias, Southern Nevada Homebuilders Association, praised the work done by the RTC and reiterated that transit connectivity will be vital for helping the community sustain its growth.

Mr. Todd Sklamberg, Sunrise Hospital, referenced the Transportation Infrastructure Business Plan from 2014, detailing the great impact that these planning efforts can produce. He stressed the importance of developing master plans that can guide the community for many years.

Ms. Virginia Valentine, Nevada Resort Association, expressed her concerns about the veto of the FRI bill and said she would work to spread the word about the need for better transportation funding.

Mr. Bryan Wachter, Retail Association of Nevada, said that it is important to preserve what the RTC has built as well as explore options to move things forward. He expressed his desire to continue these discussions.

Mr. Matt Walker, The Howard Hughes Corporation, said his group is excited to participate in these discussions and collaborate to improve transit in the community.

Ms. Minjia Yan, Asian Community Development Council, described how her organization provides support and services to the Asian-American, Native Hawaiian, and Pacific Islander communities in the area. She stated her passion for building healthy communities and expressed how important transit is for keeping residents connected.

Mr. David Swallow, Deputy Chief Executive Officer for the RTC, noted that the RTC is interested in getting the perspective of the TRAC members and the needs of different jurisdictions/organizations they represent.

Ms. Angela Castro, Deputy Chief Executive Officer for the RTC, thanked the TRAC members for attending and stressed that collaboration among these types of groups is foundational to transit planning.

Mr. Guy Hobbs, Hobbs Ong & Associates, described how his organization provides ongoing financial guidance and tax planning support to the RTC and has prepared documentation to help facilitate future planning efforts.

Mr. Jeremy Aguero, Applied Analysis, stated that his organization provides research and analytic support to the RTC and groups like TRAC.

Ms. Maynard acknowledged the vital contributions of the RTC Board, TRAC leadership, and teams in facilitating planning efforts.

Commissioner Jones took a moment to acknowledge Ms. Tracy Larkin-Thomason from Nevada Department of Transportation (NDOT) and her efforts in regional planning.

Chair Hardy provided a brief background on his history with the RTC and expressed his appreciation to serve as Chair on TRAC. He noted that TRAC is not a policy-making board and that its efforts are best served by being a platform and resource for disseminating information to jurisdictions. He stressed that legislators need to be informed of concerns before they can take action and that committees like TRAC are instrumental in spearheading these efforts.

Motion:

No motion was necessary.

Vote/Summary:

No vote was taken.

Item:

4. Receive an overview of TRAC and recent transportation activities

Comments:

Following a detailed PowerPoint presentation [attached], Ms. M.J. Maynard, Deputy Chief Executive Officer for the Regional Transportation Commission of Southern Nevada (RTC), explained that funding is a top concern for the RTC. She said that while the issue is a problem today, it will soon turn into a veritable crisis for the region. The RTC is not just the local transit agency; it is responsible for roadway funding. She also noted that transportation problems are economic problems, stressing that all of these factors are tied together. She expressed her appreciation to the Transportation Resource Advisory Committee (TRAC) members for participating in these discussions.

Mr. Jeremy Aguero, Applied Analysis, presented information on work done so far and what data the RTC has available to justify its solutions. He said the information here does not relate to subjective opinions, but rather is a more objective analysis of the region’s financial condition. Going forward without Fuel Revenue Indexing (FRI), there will be new challenges to overcome. Mr. Aguero expressed that transit is vital to every resident of the community.

Mr. Aguero mentioned several key data points, noting that the RTC has the highest farebox recovery ratio in the nation, ranking third in lowest operating costs and 14th in bus system usage. He mentioned the impacts that transit has on local economies, such as the tourism industry within the State of Nevada. Transit facilitates connections on all fronts, from moving employees to being an attractive travel destination. He cited that Las Vegas has one of the lowest average commute times of all regions surveyed and cautioned that a lack of thoughtfulness in transit planning would hurt these types of characteristics. Mr. Aguero brought up that analytics are often thought of in terms of two component parts: baseline status vs. where to go in the future.

Mr. Aguero said that baseline refers to maintaining the current level of services at their current operation, something the RTC is currently unable to do with its available funding. This means that services will have to be cut, including services for paratransit. He noted that this is problematic for the community, which is why efforts are being made to identify more efficient, aspirational approaches to transit. He added that from an analytical standpoint, the primary goal is to do no harm to existing transit users. Beyond this, better strategies will need to be explored to secure a better future for the community. He reviewed that there are over 240 businesses spread throughout the Las Vegas Valley and affirmed the need to ensure full connectivity throughout the region.

Ms. Maynard mentioned that communicating the value of transit is a vital yet challenging goal. She detailed the diversity of use cases that transit supports, particularly for fostering employer and employee connections. This makes transit an indispensable part of the region’s economic ecosystem.

Mr. Aguero stated that it is vital to consider both the costs of transit as well as the costs of failing to act to support transit connectivity. He detailed how quickly the region is growing and provided data on the increasing number of venue openings over the past few decades. This led into a discussion of main objectives sought by planners, which included baseline funding and the fiscal cliff, consequences of the fiscal cliff, and alternative revenue sources.

Mr. Aguero detailed the need to find new solutions in the wake of emerging challenges like vehicle electrification, noting that many of these challenges are compounding as time goes on. He said that the role of his organization is to provide more objective measures to illustrate and address these problems.

Mr. Todd Sklamberg, Sunrise Hospital, mentioned that there are many challenges facing the community, such as education, crime, and more. He asked where transportation falls in the spectrum of perceived needs. Mr. Aguero replied that, generally, he believes that the community takes transit for granted without due concern for funding or investments. He said communication is a critical piece of this, as data and statistics cannot influence political will as easily as a strong narrative around the need for transit funding.

Ms. Irene Bustamente Adams, Workforce Connections, affirmed that messaging is vital for bringing visibility to the personal connections surrounding transit use. She cited the political challenges around FRI funding and how personal stories foster positive political will. Chair Warren Hardy, Warren Hardy Strategies, mentioned that the strong processes of the RTC are keeping it afloat in the face of these challenges, but he stressed that the system is struggling. He cautioned the TRAC members that the situation is dire and that it will be up to TRAC members to telegraph the reality of the situation to their constituents.

Motion: No motion was necessary.

Vote/Summary:
No vote was taken.

Item:

5. Receive an update from the RTC on major projects and funding

Comments:

Following a detailed PowerPoint presentation [attached], Ms. M.J. Maynard, Deputy Chief Executive Officer for the Regional Transportation Commission of Southern Nevada (RTC), expressed appreciation to Mr. Jeremy Aguero, Applied Analytics, and Mr. Guy Hobbs, Hobbs Ong & Associates, for their work with the RTC. She reminded the Transportation Resource Advisory Committee (TRAC) members that the RTC was able to avoid reaching the fiscal cliff only through federal dollars provided by COVID-19 relief efforts. This funding allowed the RTC to postpone the problem, but the current funds will eventually run out. She described that without Fuel Revenue Indexing (FRI) funds, funding for each jurisdiction's annual roadway improvements will be drastically reduced. She cited an annual amount of \$250 to \$300 million per entity as the current baseline, which will be reduced to an annual amount of \$75 to \$100 million shared among all entities. This will leave many regional projects without the necessary financing.

Mr. Aguero provided more detail about the RTC's financial position, noting that the situation is not good. While resources are available today, they will soon run out and create shortages. He noted by that point, the damage will have already been done. He said the RTC should prioritize messaging that makes it clear that these problems exist. He affirmed that the COVID-19 incremental revenues will soon drop off and put the RTC in an unsustainable financial position. This will mean a forced decrease in RTC services. Mr. Hobbs mentioned that solutions will need to be implemented quickly to begin addressing issues down the line. He detailed the importance of sales taxes for RTC revenues and their fluctuating nature from year to year. He stated that the RTC appears to be over-reliant on this revenue source and said that diversity would create more resilience against economic forces.

Chair Warren Hardy, Warren Hardy Strategies, asked about the projected bump in RTC expenditures noted in the data for Fiscal Years 2029 and 2030. Mr. Hobbs replied that it is related to cyclical capital acquisitions of the RTC's rolling stock alongside increasing service costs. Ms. Maynard added that the figures reflect the Capital Replacement Plan and Federal Transit Administration (FTA) mandates to replace vehicles periodically. She said that the projected cash flow deficit reflects a long-term funding problem rather than a short-term shortfall to overcome.

Mr. Aguero then described the roadway funding part of the equation and the need for investment into the system itself. As the system ages, so will the expenses for additional infrastructure investments. He said that in terms of roadway funding, nearly 40 percent comes from fuel taxes, and overall, this is not keeping pace with community growth.

Mr. Todd Sklamberg, Sunrise Hospital, asked for clarification on whether the provided funding figures include federal funding sources. Mr. Hobbs said the "Grants" category assumes federal funding, though he noted that not all grants are renewable from year to year. He stated that fuel taxes are still the biggest category but that the RTC's portfolio of revenues would benefit greatly from diversification.

Mr. Sklamberg asked for more details on how federal funding has shifted over the years. Mr. David Swallow, Deputy Chief Executive Officer for the RTC, replied that federal funding in recent years has been significant for infrastructure investments, though the RTC is unsure about the future. It has been able to leverage discretionary grant programs, but those programs are not reliable for long-term projections. Ms. Maynard mentioned that per discussions with the U.S. Department of Transportation, the state will need to have local dollars to match federal funding for both roadway and transit. She

said that FRI has allowed the RTC to benefit from these programs up until now, but new strategies will need to be considered.

Mr. Aguero explained the FRI funding breakdown for Fiscal Year 2025 and where portions of each dollar go. He reiterated Ms. Maynard's point that losing these funds depletes the RTC's ability to leverage federal programs that required local matching. This means that each dollar lost has a bigger financial impact than is readily apparent. Mr. Aguero described how roadway funding supports businesses and played a brief video detailing the completion of Maryland Parkway Bus Rapid Transit (BRT). He said that positive community impact of this project reflects the value of transit investments and the need to be proactive. Mr. Hobbs provided more detail on RTC cash balances, noting that current figures reflect bond proceeds. He added that without additional revenues to pledge as security for bonds, the RTC will not be able to continue the bonding program. He mentioned that strategies like pay-as-you-go funding within the shared pool of resources may cover basic costs but would not afford flexibility.

Mr. Aguero introduced the concept of the Capital Improvement Program (CIP) and how projects are prioritized through a structured process. He said there are around 166 identified projects that need to be complete just to keep pace with regional growth, covering \$2 billion in currently unfunded projects. Mr. Hobbs added that many projects in the CIP involve maintenance of existing assets rather than deploying new assets. These maintenance costs encompass a large portion of the total expenditure. Mr. Aguero discussed how transit planning should be built around population growth and the many challenges inherent to sustainable growth. He noted that there is no simple solution to the complex issues facing the region, though planners have worked to identify aspirational goals that could be achieved in a perfect world. Mr. Aguero said that while only some solutions can be considered, failing to act would require even more difficult decisions to be made, potentially related to service cuts.

In closing, Mr. Aguero reiterated that the RTC will need to confront a new reality that will affect both transit and transportation. To respond, the RTC has evaluated all potential revenue options and has a strategy to move forward through outreach and communication plans. He said that any strategy will need to be adaptable to accommodate unknowns in the process.

Ms. Yolanda King, Nevada Taxpayers Association, asked about RTC funding sources and whether Medicaid or Medicare funding is available. Ms. Maynard replied that the RTC has been receiving reimbursement from Medicaid for paratransit trips for several years, which pays for about 60 percent of the total trip costs. Ms. King mentioned the business aspect of these discussions and said that getting the business owners on board would help, as it would help align efforts with the Governor's goals of economic development. Chair Hardy agreed and commented that these points of messaging would be vital for raising awareness.

Mr. Bryan Wachter, Retail Association of Nevada, said it would be helpful to hear more details on the RTC's proposed outreach plans. He said it would also help to get constituents involved earlier to help put direct pressure on legislators.

Ms. Minja Yan, Asian Community Development Council, asked about the data on average commute times and whether the data breaks down ridership by use case. She said it would be easier to make a

business case for investment if the direct impact on employee movement were accounted for. Mr. Aguero replied that there is some ability to segment the data but that there are some challenges with comparing commute times across uses. He said he would refer back to see if more data is available.

Ms. King asked what distinctions were made between the transportation and transit labels. Ms. Maynard replied that transportation refers to all modes of movement of goods, services, and people in the area.

Motion:
 No motion was necessary.

Vote/Summary:
 No vote was taken.

Item:
 6. Receive an overview of the framework of future TRAC meetings

Comments:
 Ms. Helen Foley, Foley Public Affairs, mentioned that there are three more Transportation Resource Advisory Committee (TRAC) meetings planned. Invitations have been sent through email with a sign-up link. She said at the next TRAC meeting, several of the options discussed today will be outlined, modeling methods will be reviewed, and the underlying math behind them will be assessed. The TRAC agenda also includes discussion on how identified transit issues affect constituents directly, which would be valuable for framing outreach efforts. In future TRAC meetings, specific strategies will be identified to support legislative efforts. In the final TRAC meeting, more discussions will occur with more strategy and direction on next steps. Ms. Foley encouraged all TRAC members to participate and share insights.

Motion:
 No motion was necessary.

Vote/Summary:
 No vote was taken.

Item:
 7. Conduct an open discussion on topics related to TRAC

Comments:
 Chair Warren Hardy, Warren Hardy Strategies, stated that the goal of the Transportation Resource Advisory Committee (TRAC) is to answer questions and empower representatives with the information they need to bring these discussions to constituents. He said that one avenue forward is a state tax master plan, something the state has never done before. Chair Hardy described the unique ecosystem of Nevada and how it presents challenges in comparing the region against its peers.

Ms. Irene Bustamente Adams, Workforce Connections, mentioned the upcoming Washington D.C. Fly In and whether there could be a way to leverage the fact that 300 leaders will be assembling. Chair Hardy affirmed the need to be direct and build a coalition that cannot be ignored by policymakers.

Mr. Peter Guzman, Latin Chamber of Commerce, stated that these issues represent an opportunity to tell more stories about the personal relevance that transit has to the community. He said transit is often thought of as a tourist-based service or a service for those with low income. He also mentioned

the perception of road work and cones, noting that many misconceptions could be addressed through better messaging.
Motion: No motion was necessary.
Vote/Summary: No vote was taken.

Item: 8. Conduct a comment period for citizens participation
Comments: No comments were made.
Motion: No motion was necessary.
Vote/Summary: No vote was taken.

ADJOURNMENT


The meeting adjourned at 11:58 a.m.

Respectfully submitted,

Signed by:

2934A86C09EC4CD...

Melanie Swick, Recording Secretary

DocuSigned by:

26AA405162134B0...

Marek Biernacinski, Transcription Secretary



LET'S GO

TRANSPORTATION RESOURCE ADVISORY
COMMITTEE AND COMMUNITY COLLABORATION

WE'RE GOING PLACES. LET'S GO TOGETHER

1. INITIAL CITIZENS PARTICIPATION

AGENDA ITEMS

- 2.
- 3.
- 4.
- 5.
- 6.
- 7.
- 8.



AGENDA ITEMS

1. INITIAL CITIZENS PARTICIPATION

2. APPROVE THE MINUTES: MEETING OF OCTOBER 13, 2022 *(FOR POSSIBLE ACTION)*

3.

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8.



AGENDA ITEMS

1. INITIAL CITIZENS PARTICIPATION

2. APPROVE THE MINUTES: MEETING OF OCTOBER 13, 2022 *(FOR POSSIBLE ACTION)*

3. TRAC WELCOME AND INTRODUCTIONS

4.

5.

6.

7.

8.



2024 TRAC MEMBERS

FIRST	LAST	ORGANIZATION	FIRST	LAST	ORGANIZATION
Warren	Hardy, Chairman	Warren Hardy Strategies	Frank	Marretti, III	G2 Capital Development
Danny	Thompson, Vice Chair	Labor Consultant	Erin	McMullen Midby	Boyd Gaming
Fran	Almaraz	Nevada Silver Haired Forum	Paul	Moradkhan	Metro Chamber of Commerce
Ann	Barnett	Nevada Contractors Association	Scott	Muelrath	Henderson Chamber
Irene	Bustamante Adams	Workforce Connections	Jean	Peyton	Blindconnect
Cassie	Catania-Hsu	NAIOP	Tina	Quigley	LVGEA
Lou	DeSalvio	Laborers Local 872	Sarah	Quinn	Opportunity Village
Tina	Frias	SNHBA	Tony	Sanchez	NV Energy
David	Frommer	UNLV	Todd	Sklamberg	Sunrise Hospital
Peter	Guzman	Latin Chamber of Commerce	Virginia	Valentine	Nevada Resort Association
Erik	Hansen	Campus for Hope	Bryan	Wachter	Retail Association of Nevada
Asha	Jones	Brightline West	Matt	Walker	The Howard Hughes Corporation
Yolanda	King	Nevada Taxpayers Association	Richard	Work	IBEW Local 357
Karlos	LaSane	Caesars Entertainment	Minjia	Yan	Asian Community Dev. Council



AGENDA ITEMS

1. INITIAL CITIZENS PARTICIPATION
2. APPROVE THE MINUTES: MEETING OF OCTOBER 13, 2022 *(FOR POSSIBLE ACTION)*
3. TRAC WELCOME AND INTRODUCTIONS
4. RECENT TRANSPORTATION ACTIVITIES AND TRAC OVERVIEW
- 5.
- 6.
- 7.
- 8.

WE HAVE A
PROBLEM NOW,
THAT WILL RESULT
IN A CRISIS LATER
IF NOT ADDRESSED



LET'S GO TRANSPORTATION RESOURCE ADVISORY COMMITTEE

THE RTC IS CURRENTLY ONE OF THE MOST EFFICIENT TRANSIT AGENCIES IN THE NATION

#1

HIGHEST
FAREBOX
RECOVERY RATIO

#1

LOWEST
SUBSIDY

#3

LOWEST
OPERATING COST

14th

BUSIEST
BUS SYSTEM

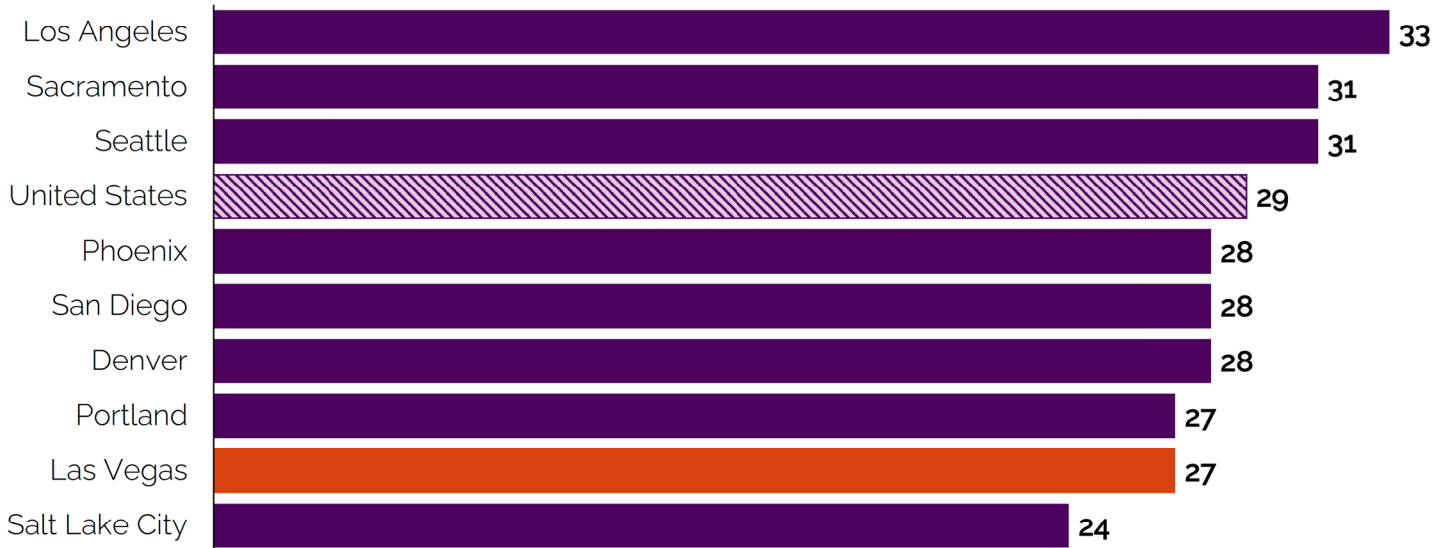
Source: National Transit Database (latest available data)



LET'S GO TRANSPORTATION RESOURCE ADVISORY COMMITTEE

AVERAGE COMMUTE TIMES

IN MINUTES | SELECTED MSAs



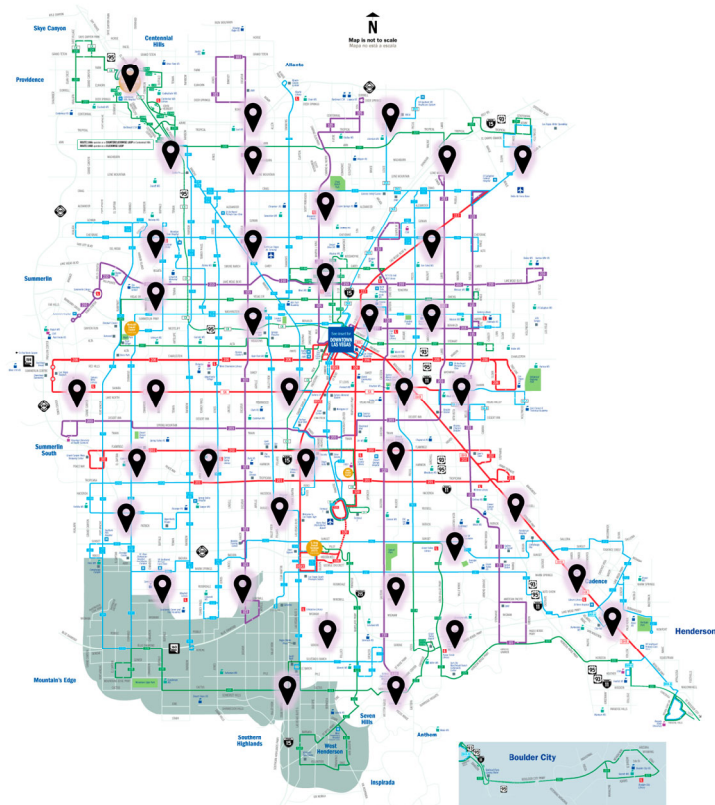
Source: Environics



LET'S GO TRANSPORTATION RESOURCE ADVSORY COMMITTEE

MOVING OUR WORKFORCE

240+
Businesses Throughout
the Las Vegas Valley

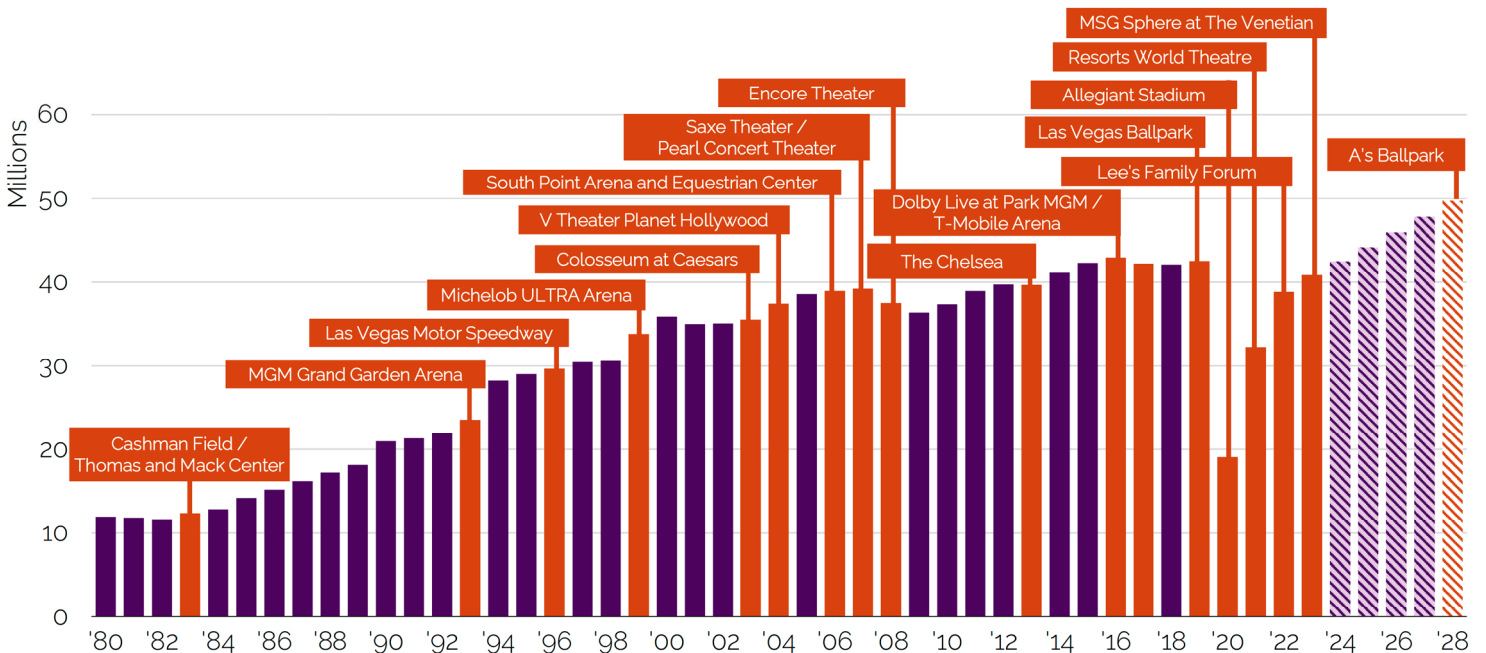


LET'S GO TRANSPORTATION RESOURCE ADVSORY COMMITTEE



LET'S GO TRANSPORTATION RESOURCE ADVSORY COMMITTEE

VENUE OPENINGS AND VISITOR VOLUME



Source: Las Vegas Convention and Visitors Authority; Applied Analysis. Note: Does not include Oakview Arena project with an undetermined completion date.



LET'S GO TRANSPORTATION RESOURCE ADVSORY COMMITTEE

MAIN OBJECTIVES

PROBLEM
BASELINE
FUNDING & THE
FISCAL CLIFF

EFFECT
CONSEQUENCES
OF THE
FISCAL CLIFF

SOLUTION
ALTERNATIVE
REVENUE
SOURCES

WHAT OCCURRED IN 2023

- 1** Alternative Conveyance Fee
- 2** EV Discussion
- 3** AB 359 FRI
- 4** SB 341 Transit

2024 TRAC GOAL

Provide direction to staff on funding alternatives to address revenue shortfalls and develop potential strategy for 2025 Legislative Session.

2024



LET'S GO TRANSPORTATION RESOURCE ADVISORY COMMITTEE

AGENDA ITEMS

1. INITIAL CITIZENS PARTICIPATION
2. APPROVE THE MINUTES: MEETING OF OCTOBER 13, 2022 *(FOR POSSIBLE ACTION)*
3. TRAC WELCOME AND INTRODUCTIONS
4. RECENT TRANSPORTATION ACTIVITIES AND TRAC OVERVIEW
5. RTC MAJOR PROJECTS AND FUNDING
- 6.
- 7.
- 8.

FINANCIAL POSITION AND OUTLOOK ARE LARGELY UNCHANGED



LET'S GO TRANSPORTATION RESOURCE ADVSORY COMMITTEE



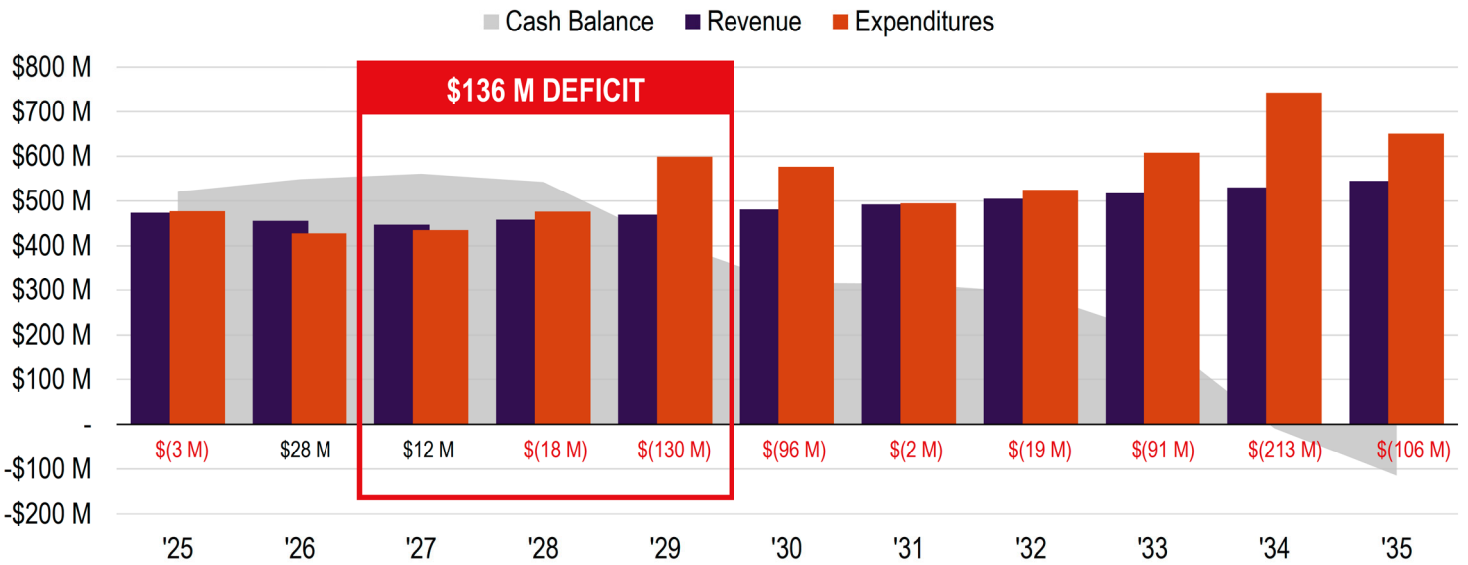
TRANSIT



LET'S GO TRANSPORTATION RESOURCE ADVSORY COMMITTEE

RTC CASH BALANCE

TRANSIT



WHAT WOULD THE COMMUNITY LOOK LIKE WITHOUT...?



ROADWAYS



LET'S GO TRANSPORTATION RESOURCE ADVSORY COMMITTEE

ROADWAY AND TRAFFIC MANAGEMENT



8,000

MILES OF ROADWAY



1,600

SIGNALIZED INTERSECTIONS



1,000

BICYCLE FACILITIES



1,129

CCTV CAMERAS



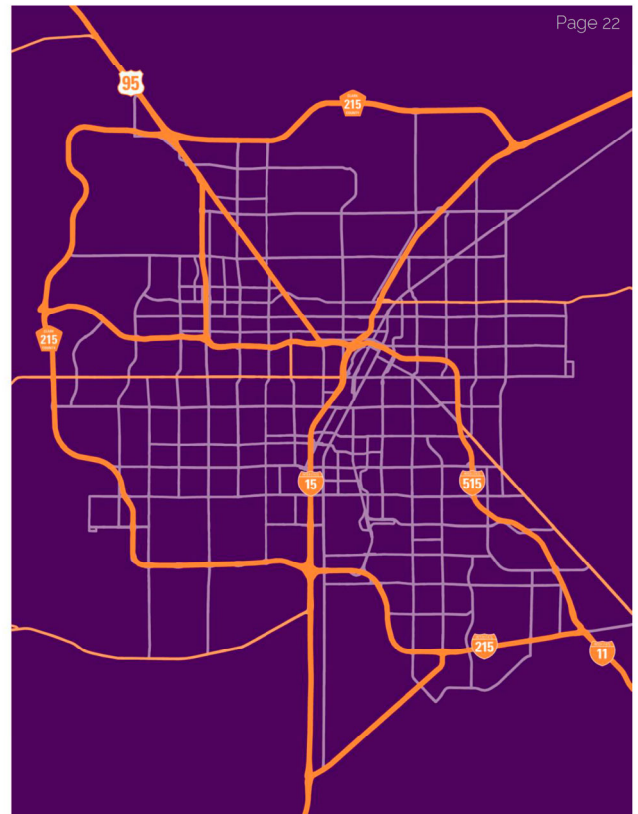
74

RAMP METERS



1,626

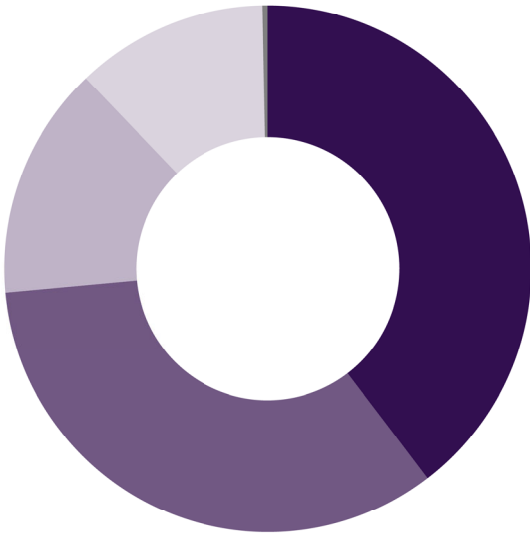
MILES OF FIBER OPTIC COMMUNICATIONS CABLE



LET'S GO TRANSPORTATION RESOURCE ADVSORY COMMITTEE

FY 2025 ROADWAY FUNDING SOURCES

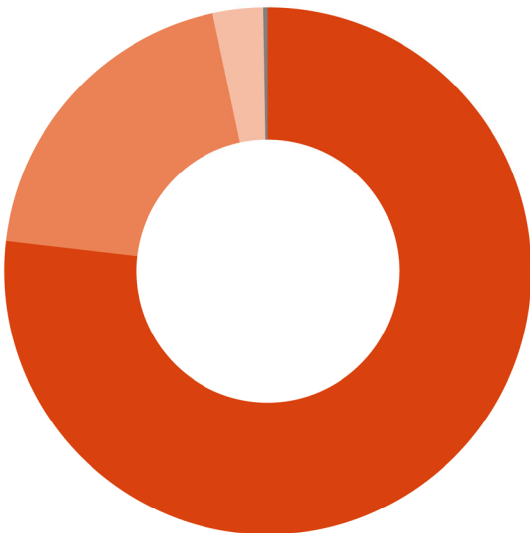
IN MILLIONS



Type	Revenue	Share
Fuel Taxes	\$230.1 M	39.6%
Bond Proceeds	\$196.8 M	33.9%
Grant	\$83.2 M	14.3%
Sales Taxes	\$68.7 M	11.8%
Other	\$1.8 M	0.3%
Total	\$580.6 M	100%

FY 2025 ROADWAY FUNDING USES

IN MILLIONS



Type	Use	Share
Capital Outlay	\$446.2 M	76.9%
Transfers to Debt Srv.	\$114.9 M	19.8%
Transfers to Admin	\$18.0 M	3.1%
Contracted Services	\$1.5 M	0.3%
Total	\$580.6 M	100%

FUEL TAX BREAKDOWN

STATE COLLECTION | FY 2025

DESPITE ELEVATED GAS PRICES, THE STATE COLLECTS 75 CENTS IN TAXES

- ✓ 24.6 Cents Goes to the RTC 
- ✓ 9 Cents Goes to the County 
- ✓ 23 Cents Goes to the State 
- ✓ 18.4 Cents Goes to the Federal Government 



LET'S GO TRANSPORTATION RESOURCE ADVSORY COMMITTEE

WHAT WOULD THE COMMUNITY LOOK LIKE WITHOUT...?

I-11 BOULDER CITY BYPASS



LV BOULEVARD IMPROVEMENTS



CLARK COUNTY 215 BELTWAY

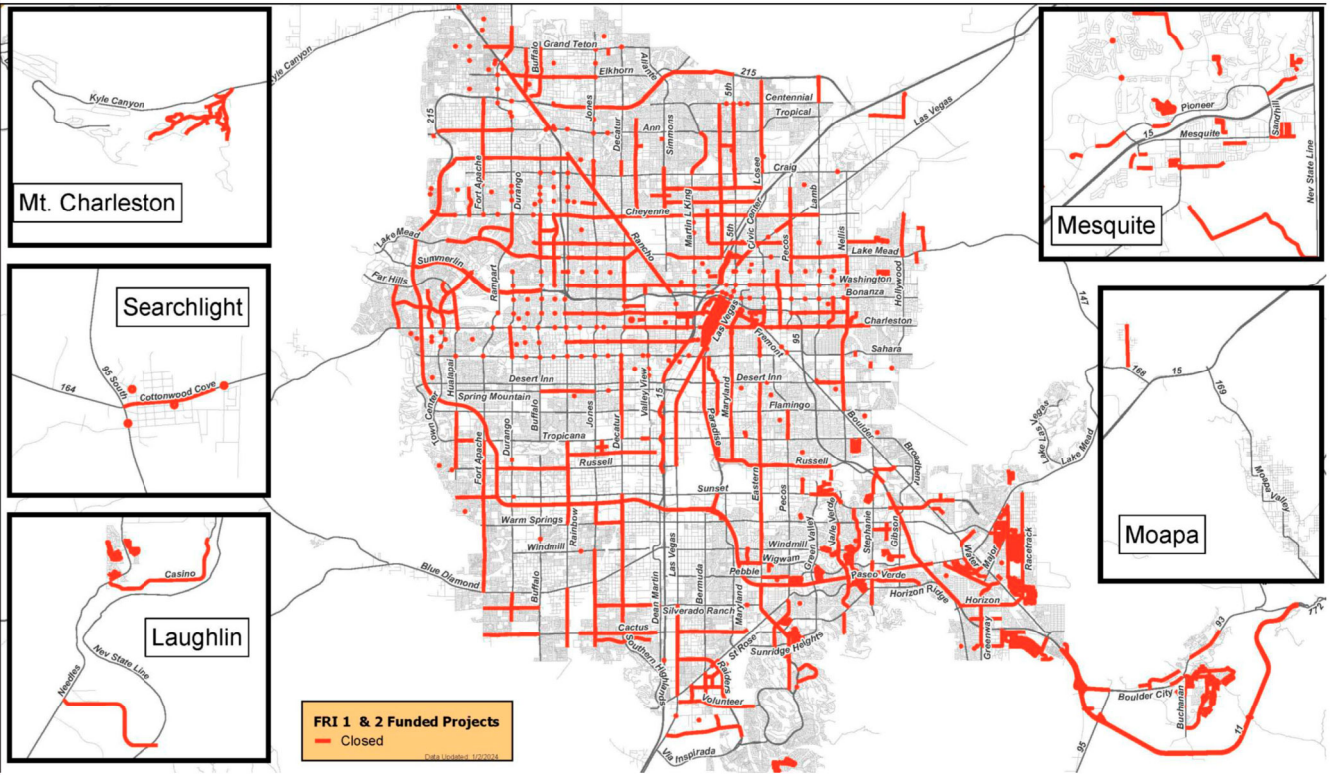


MAJOR CORRIDOR IMPROVEMENTS



LET'S GO TRANSPORTATION RESOURCE ADVSORY COMMITTEE

FRI FUNDED ROADWAY PROJECTS (1&2)



LET'S GO TRANSPORTATION RESOURCE ADVSORY COMMITTEE

ROADWAY FUNDING PROGRAM



78

LOCAL SMALL
BUSINESSES SUPPORTED



\$2.2 B

AWARDED IN
ROADWAY PROJECTS



16,000

JOBS
CREATED



LET'S GO TRANSPORTATION RESOURCE ADVSORY COMMITTEE

An Informed Commuter Is a Prepared Commuter.

SeeingOrangeNV.com
702-928-CONE (2663)



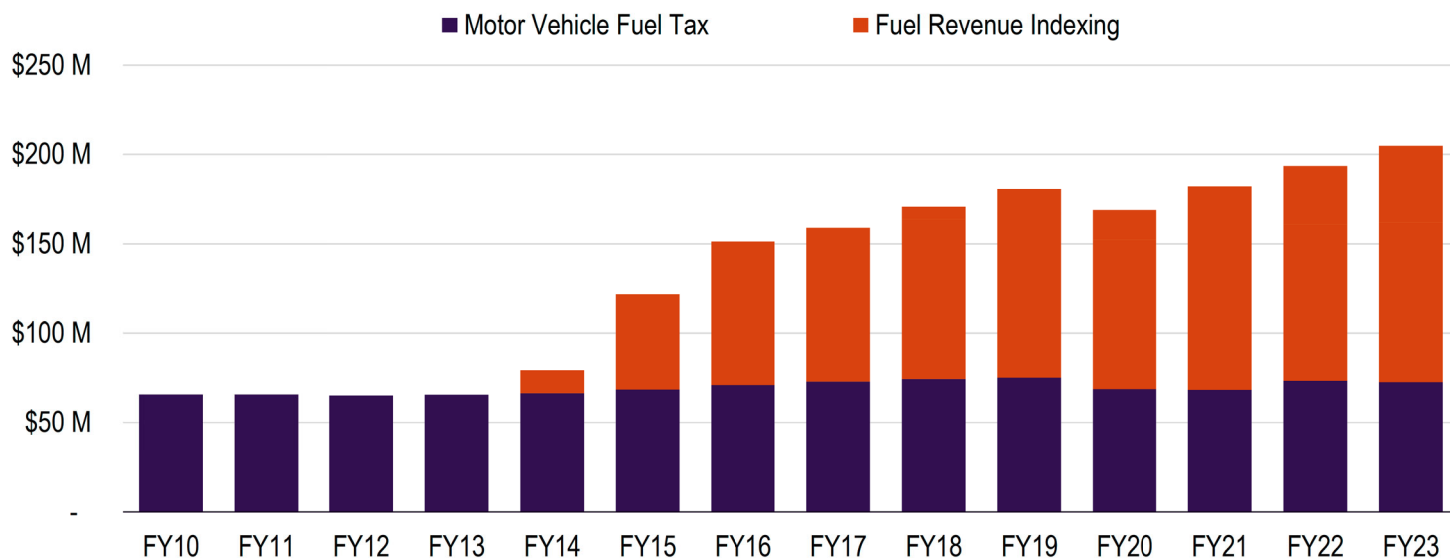
LET'S GO TRANSPORTATION RESOURCE ADVSORY COMMITTEE



LET'S GO TRANSPORTATION RESOURCE ADVSORY COMMITTEE

RTC FUEL TAX COLLECTIONS

ACTUAL

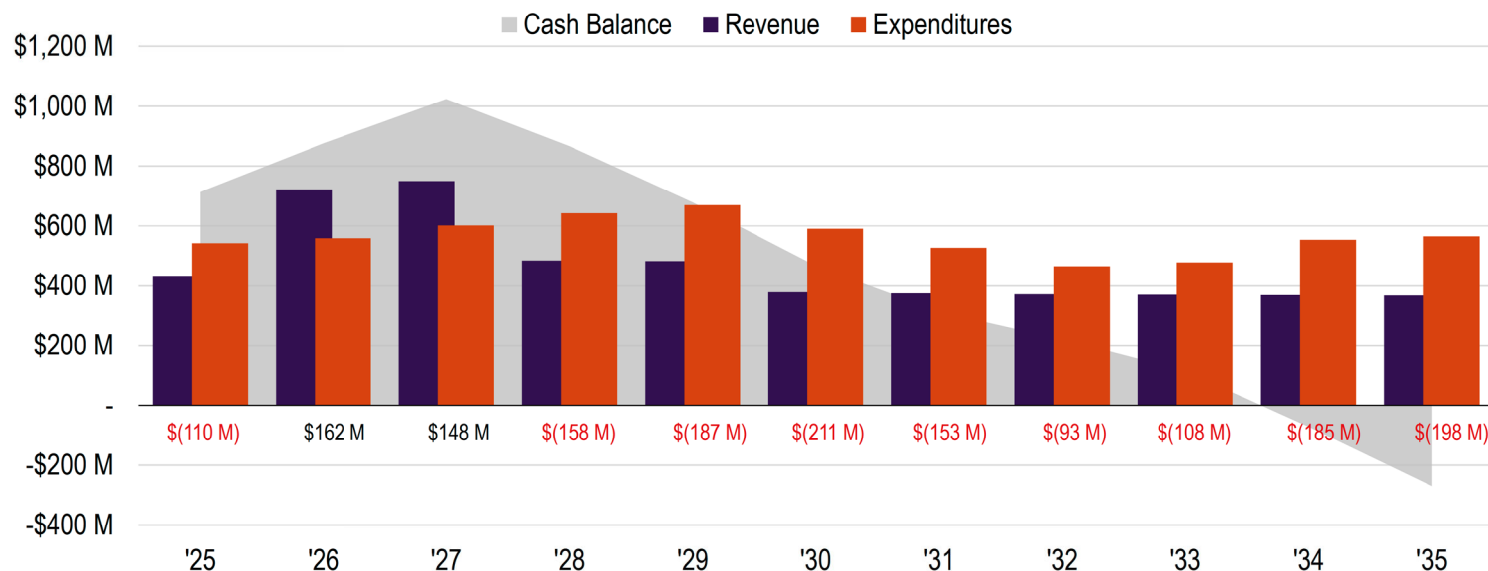


Source: Regional Transportation Commission. Totals include revenue for gasoline and special fuels such as diesel.

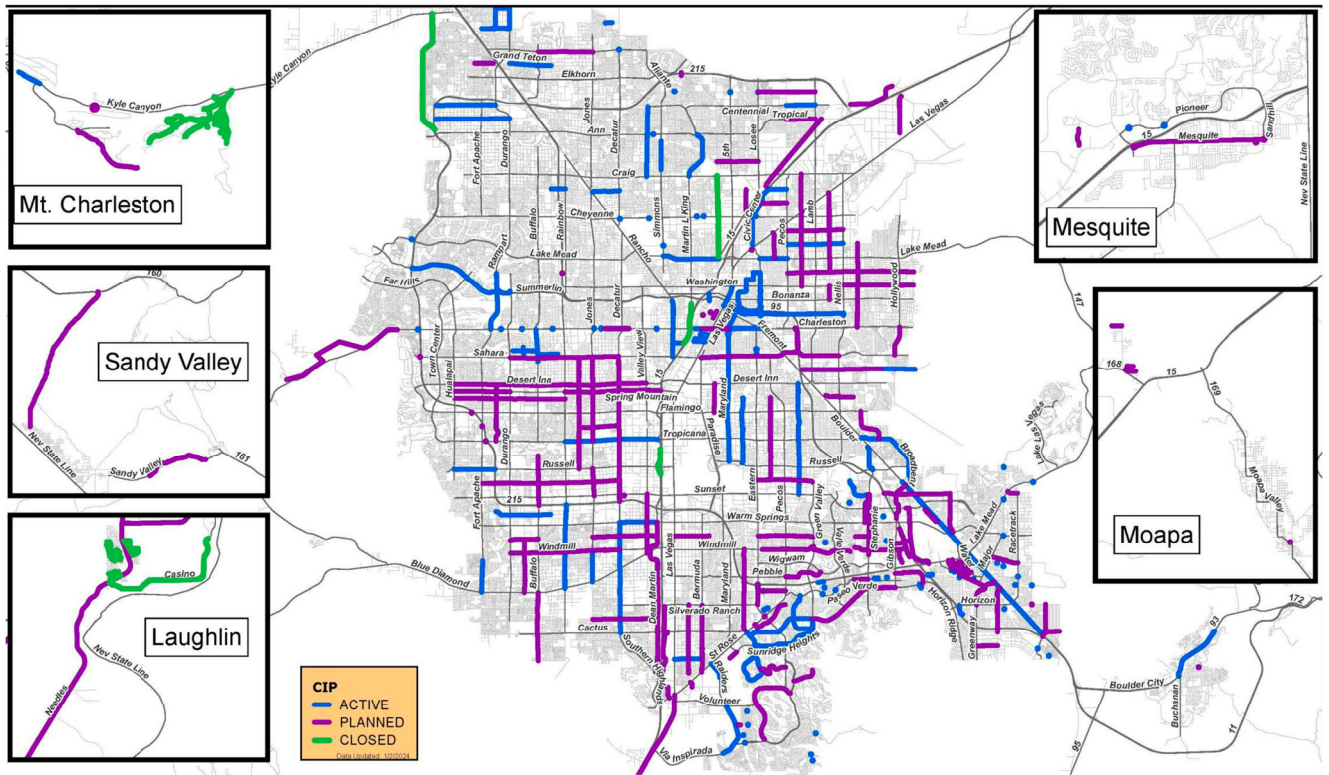


RTC CASH BALANCE

ROADWAYS



CAPITAL IMPROVEMENT PROGRAM (CIP)



LET'S GO TRANSPORTATION RESOURCE ADVSORY COMMITTEE

SOUTHERN NEVADA UNFUNDED PROJECTS



166

Unfunded Projects



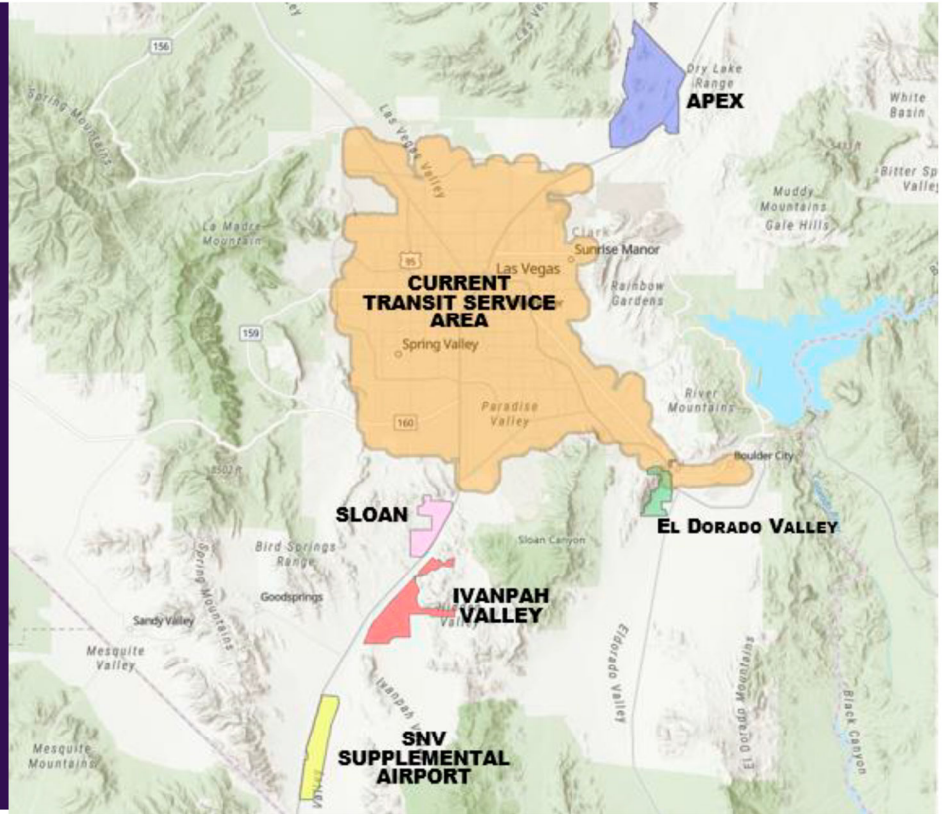
\$2 B

Estimated Project Cost



LET'S GO TRANSPORTATION RESOURCE ADVSORY COMMITTEE

FUTURE ECONOMIC DEVELOPMENT



LET'S GO TRANSPORTATION RESOURCE ADVISORY COMMITTEE

KEY OPERATING METRICS

CLARK COUNTY POPULATION AND TRAFFIC VOLUMES

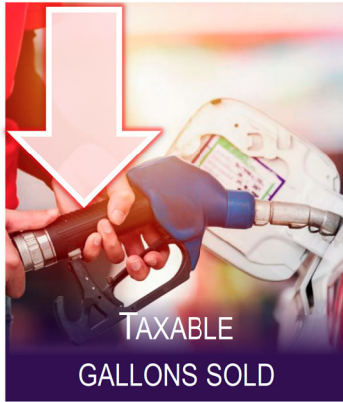


Source: UNLV Center for Business and Economic Research; Nevada Department of Transportation



LET'S GO TRANSPORTATION RESOURCE ADVISORY COMMITTEE

FUNDING CHALLENGES



LET'S GO TRANSPORTATION RESOURCE ADVSORY COMMITTEE

POLICY ACTION PLAN IDENTIFIED



LET'S GO TRANSPORTATION RESOURCE ADVSORY COMMITTEE

In a Perfect World...



- FRI Reauthorization
- EV Parity Fee
- Flexibility for Q10 Dollars
- Alternative Conveyance Fee
- Ballot Question Authorization
- Reduce Long-Term Transportation Investments
- Transit Cuts



CLOSING COMMENTS

- RTC IS DEALING WITH A **NEW REALITY**
- THESE NEW REALITIES WILL AFFECT BOTH **TRANSIT AND TRANSPORTATION**
- RTC HAS **EVALUATED ALL POTENTIAL REVENUE OPTIONS** AND HAS A **STRATEGY** TO MOVE FORWARD THROUGH OUTREACH AND COMMUNICATION PLANS
- THIS STRATEGY MUST BE **ADAPTABLE**



AGENDA ITEMS

1. INITIAL CITIZENS PARTICIPATION
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5. RTC MAJOR PROJECTS AND FUNDING
6. FUTURE RTC MEETINGS
- 7.
- 8.

FUTURE MEETINGS

- Thursday, September 26, 2024, 3 p.m.
- Wednesday, October 23, 2024, 3 p.m.
- Thursday, November 21, 2024, 3 p.m.

AGENDA ITEMS

1. INITIAL CITIZENS PARTICIPATION
2. APPROVE THE MINUTES: MEETING OF OCTOBER 13, 2022 *(FOR POSSIBLE ACTION)*
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7. OPEN DISCUSSION
- 8.

AGENDA ITEMS

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6. FUTURE RTC MEETINGS
7. OPEN DISCUSSION
8. FINAL CITIZENS PARTICIPATION



LET'S GO

TRANSPORTATION RESOURCE ADVISORY
COMMITTEE AND COMMUNITY COLLABORATION

WE'RE GOING PLACES. LET'S GO TOGETHER

REGIONAL TRANSPORTATION COMMISSION OF SOUTHERN NEVADA

Agenda Item

Subject:	Local Government Panel - Perceptions of Transportation and the Future
Petitioner:	M.J. Maynard, Chief Executive Officer, RTC
Recommendation by Petitioner:	Receive information from a local government panel on the perceptions of transportation and the future
Goals:	Enhance public awareness and support of the regional transportation system
Meeting:	Transportation Resource Advisory Committee and Community Collaboration - Sep 26 2024

FISCAL IMPACT:

None

BACKGROUND INFORMATION:

Local government leaders have been invited to participate in a panel to discuss their perceptions of the transportation environment and what the future holds.

REGIONAL TRANSPORTATION COMMISSION OF SOUTHERN NEVADA

Agenda Item

Subject:	Update on Transit and Transportation
Petitioner:	M.J. Maynard, Chief Executive Officer, RTC
Recommendation by Petitioner:	Receive an update from RTC staff on transit and transportation
Goals:	Enhance public awareness and support of the regional transportation system
Meeting:	Transportation Resource Advisory Committee and Community Collaboration - Sep 26 2024

FISCAL IMPACT:

None

BACKGROUND INFORMATION:

Regional Transportation Commission of Southern Nevada (RTC) staff will provide an update on transit and transportation.

REGIONAL TRANSPORTATION COMMISSION OF SOUTHERN NEVADA

Agenda Item

Subject:	Overview of the RTC's Financial Model
Petitioner:	M.J. Maynard, Chief Executive Officer, RTC
Recommendation by Petitioner:	Receive an overview of the RTC's financial model, including a baseline scenario demonstration
Goals:	Enhance public awareness and support of the regional transportation system
Meeting:	Transportation Resource Advisory Committee and Community Collaboration - Sep 26 2024

FISCAL IMPACT:

None

BACKGROUND INFORMATION:

Mr. Jeremy Aguero, Applied Analysis, and Mr. Guy Hobbs, Hobbs Ong & Associates, will provide an overview of the Regional Transportation Commission of Southern Nevada's financial model, including a baseline scenario demonstration.

REGIONAL TRANSPORTATION COMMISSION OF SOUTHERN NEVADA

Agenda Item

Subject:	Open Discussion
Petitioner:	M.J. Maynard, Chief Executive Officer, RTC
Recommendation by Petitioner:	Conduct an open discussion on topics related to TRAC
Goals:	Enhance public awareness and support of the regional transportation system
Meeting:	Transportation Resource Advisory Committee and Community Collaboration - Sep 26 2024

FISCAL IMPACT:

None

BACKGROUND INFORMATION:

The Transportation Resource Advisory Committee and Community Collaboration (TRAC) can share information about activities, news, and other topics of interest pertaining to TRAC, as well as review discussion from the September 26, 2024, TRAC agenda, in an informal manner. While no action may be taken on the subjects discussed, this item provides an opportunity for the exchange of information and may serve as a forum to suggest topics for future TRAC meetings.

REGIONAL TRANSPORTATION COMMISSION OF SOUTHERN NEVADA

Agenda Item

Subject:	Final Citizens Participation
Petitioner:	M.J. Maynard, Chief Executive Officer, RTC
Recommendation by Petitioner:	Conduct a comment period for citizens participation
Goals:	Enhance public awareness and support of the regional transportation system
Meeting:	Transportation Resource Advisory Committee and Community Collaboration - Sep 26 2024

FISCAL IMPACT:

None

BACKGROUND INFORMATION:

In accordance with State of Nevada Open Meeting Law, the Regional Transportation Commission of Southern Nevada Transportation Resource Advisory Committee and Community Collaboration (TRAC) shall invite interested persons to make comments. For the initial Citizens Participation, the public should address items on the current agenda. For the final Citizens Participation, interested persons may make comments on matters within TRAC's jurisdiction, but not necessarily on the current agenda. No action can be taken on any matter discussed under this item, although TRAC can direct that it be placed on a future agenda.